Leadit
LEADERSHIP GROUP
FOR INDUSTRY
TRANSITION

Framework for the next phase of the Leadership Group for Industry Transition (2027-2030)

Framework for the next phase of LeadIT (2027-2030)

As a coalition of leading countries and companies, the LeadIT enters its third phase during 2027-2030. In its current phase, 'LeadIT 2.0' served as a proof of concept that the initiative could successfully evolve its emphasis from evidence building and roadmaps towards fostering practical cross-border dialogue and collaboration on the ground.

LeadIT 3.0 builds on this progress, with a stronger focus on turning partnerships into action at scale. LeadIT will help countries and companies to advance projects towards commercialisation, connect them with finance and tools to reduce investment risks, and align industrial needs with policy developments.

LeadIT 3.0 represents a shift in emphasis rather than direction: from establishing partnerships and demonstrating the potential of cooperation to scaling industrial projects, mobilising capital, and delivering tangible outcomes for emissions reduction and competitiveness.

After two successful phases of driving change in heavy industry, LeadIT's vision and mission in its next phase remain steadfast:

- Vision: By 2030, industry is aligned with the Paris Agreement, accelerating pathways towards a just and equitable industrial transition and net-zero emissions by 2050.

- Mision: Drive the development of policy and regulatory frameworks that support an inclusive, just and equitable industry transition by fostering public-private partnerships, mobilising resources and supporting knowledge-sharing, that accelerate pathways to net-zero industry emissions by 2050.

With regard to the next phase of LeadIT (2027-2030), the members of LeadIT:

- Welcome the launch of LeadIT 3.0 and reaffirm their commitment to advance its vision and mission.

- Recognise LeadIT as a trusted global platform for collaboration between governments and industry and the value of our collective efforts to accelerate industrial transitions.

- Showcase leadership to help unlock projects, collaborations, and markets where support can accelerate implementation, and contribute to shaping the international agenda for industrial transition.

- Promote dialogue and mutual understanding on industrial policies to enable further industry collaboration and advancing technological co-operation.

- Build on the existing vision and mission, drawing on the collective experience of collaborations between members and partners since 2019, to move the agenda forward together with institutional, financial and multilateral partners.

- Strive for equal partnerships to deliver at scale and accelerate the transition to competitive, resilient, and low-carbon industries.

- Seize new opportunities to engage by show, share, scale, and lead the global industry transition towards a shared vision.

- Welcome new members and invite others to join us.

In recent years, industry transition moved from the margins of the climate agenda to the centre of debates on competitiveness, security of supply and economic growth. Decisions on steel, cement and heavy transport taken over the next four years will shape which economies and companies lead in low-carbon markets for decades. No government or company can resolve alone the questions on finance, demand, technology, and trade rules that stand between ambition and investments.

Building on seven years of experience as public-private platform, LeadIT 3.0 offers its members:

- **Trusted partners** - *stronger together*
  A neutral, government- and industry-backed platform where decision-makers from industrialised and emerging economies speak openly and engage with counterparts, through the high-level events, site visits, and other engagements. A direct link between industrial realities and the policy and regulatory frameworks that will decide competitiveness, informed by independent evidence and analysis.

- **Technology development and diffusion** - *industrial projects, not just pledges*
  Help to broaden the evidence base for clean technologies to reduce the commercial risk of future projects, by facilitating South-South and North-South business-to-business partnerships with government support.

- **Capital mobilisation and de-risking** - *lower risks for capital*
  Get more affordable capital flowing to clean industrial projects, by tracking project pipelines, connecting them to country investment plans and financing opportunities, and supporting the instruments and enablers that make such projects investable.

- **Capacity building and policy** – *a helping hand for new markets*
  Strengthen the ability of public and private actors to navigate the transition, through capacity building efforts on policy instruments, carbon markets, international trade rules, and workforce transition.

Existing and prospective members are invited to engage in LeadIT 3.0: to showcase leadership that others can emulate, to identify projects and markets where support can accelerate implementation, and to shape international priorities with peers.

The thematic focus, delivery modalities and member commitments for the next phase of LeadIT are set out in the annex 'LeadIT 3.0 in detail'.

Annex – LeadIT 3.0 in detail

Membership composition and technology focus

The current membership of LeadIT is composed of countries and companies focusing on the manufacturing of steel, cement and heavy trucks and their value chains. This includes upstream sectors such as minerals and mining; and end-use sectors such as construction. LeadIT continues to welcome major companies, as well as technology solution providers.

However, LeadIT is technology-agnostic platform. Responding to the needs of the members, LeadIT continues to facilitate progress on breakthrough solutions including (but not limited to) electrification, hydrogen, carbon capture utilisation and storage, calcined clays, AI and digitalisation solutions for industry, and next generation technologies, among others.

Since, the initiative's mandate is to support transition in hard to abate sectors, it will be open to expand into new industry sectors (e.g. aluminium, MSMEs, etc.) or technologies (e.g. batteries, etc.) in the response to the interest from existing and new members.

LeadIT services

To fulfil the vision and mission of LeadIT, the LeadIT Secretariat will serve its members through the following thematic focus and delivery modalities. Please note that the list is not exhaustive.

Thematic focus of services

1. **Technology development and diffusion**

   Help to broaden the evidence base for clean technologies to reduce the commercial risk of future projects, by facilitating South-South and North-South business-to-business partnerships with government buy-in.

   a. *Pre-competitive partnerships facilitation*
      Continued facilitation support to foster and scale pre-competitive B2B partnerships, including research and innovation; technology co-development and validation consortia; public-private ecosystem orchestration; etc.

   b. *Proprietary B2B partnerships facilitation*
      Continued facilitation support to foster and scale proprietary B2B partnerships including via technology transfers, licensing, joint ventures, shared intellectual property arrangements, etc.

2. **Capital mobilisation and de-risking**

   Get more affordable capital flowing to clean industrial projects, by tracking project pipelines, connecting them to country investment plans and finance institutions, and supporting the instruments and enablers that make such projects investable.

   a. *Pre-commercial project preparation support*
   Channelling assistance from technical experts to support for companies engaging in project proposal preparations, including the identification of project partners and connecting projects to relevant financial instruments.

   b. *Country investment plan support*
   Assistance for emerging markets developing national investment plans to access concessional capital for projects through funding windows by international finance institutions.

   c. *Supplier and off-taker dialogue facilitation:*
   Dialogues in conjunction with site visits to facilitate non-competitive information exchanges between producers and off-takers of low-carbon materials.

3. **Capacity building and policy**

   Strengthen the ability of public and private actors to navigate the transition, through capacity building efforts on policy instruments, carbon markets, international trade rules, and workforce transition.

   a. *Policy instruments capacity support*
   Channelling assistance from regulatory experts for countries engaging in, for example, establishing carbon pricing and/or MRV (monitoring, reporting and verification) systems; engaging in Paris Agreement's Article 6.2 international carbon market architecture; and/or supporting companies navigating international trade regimes (e.g. EU, etc.) and other overlapping compliance frameworks.

   b. *Workforce transition and skills capacity support*
   Explore interventions to extend LeadIT's just and equitable transition to address existing gaps in workforce preparedness for low-carbon technologies (a precondition technology diffusion), without duplicating existing efforts of others.

Delivery modalities for services

4. **Convene:** LeadIT continues to leverage its membership to bring the right people to together through open events, closed-door high-level dialogues, member engagements, site visits and other events.

5. **Advise and coordinate:** LeadIT Secretariat provides advisory support to all members (as requested) and provides in-country coordination support for emerging markets. The LeadIT Secretariat will establish or strengthen structured in-country industry transition programmes for other emerging markets. It will also explore emulating the India-Sweden Industry Transition Partnership model for new country partners in trilateral or plurilateral arrangements.

6. **Champion:** LeadIT continues to secure spaces at international, multilateral and national engagements to showcase the progress being made by our members and wider community. This is enabled by strategic communications support offered by the LeadIT Secretariat. High-level engagements include, for example, LeadIT's presence at UNFCCC COP, Climate Weeks and other high-level convenings.

7. **Connect:** LeadIT continues to serve its members as a platform for facilitating collaboration opportunities and matchmaking to establish meaningful partnerships.

8. **Evidence:** LeadIT Secretariat continues to support stakeholders through evidence, data and analysis – e.g. global steel and cement technology trackers; local pipeline trackers in emerging markets; publications and insights, etc.

These delivery modalities are conducted in close collaboration with partners, as follows.

- LeadIT will formalise its connection to strategic partners such as the United Nations, the European Commission, BRICS, World Bank, UNFCCC and others.

- LeadIT will focus on implementation through collaborations with ministries and public agencies, diplomatic missions, national and international trade associations, domestic and international finance institutions, research institutes and other international initiatives.

Member commitments

In addition to the commitments outlined in the cover of text of this note, LeadIT members' core commitments remain the same as in the current phase:

Support industry transitions

- Demonstrate commitment to bold and ambitious emissions reductions in line with the Paris Agreement.

- Subscribe to the LeadIT mission and vision.

Engage on industry transitions

- Engage in one or more of LeadIT's thematic areas of focus and associated activities
- Contribute to the annual Leadership Summit at Ministerial or CEO level, and regular LeadIT activities (e.g. events, workshops, dialogues, etc.)
- Actively engage with LeadIT and its members to share information about members' activities on industry transition

Promote industry transitions

- Demonstrate commitment to engaging with governments and firms across value chains to support policy, innovation and technology measures that will deliver emissions reductions.
- Provide updates on progress at key milestones (e.g. COPs, UN summits, etc.).

Scan to keep up to date with LeadIT news, events and analysis on our website

Or follow us on LinkedIn: Leadership Group for Industry Transition (LeadIT)