

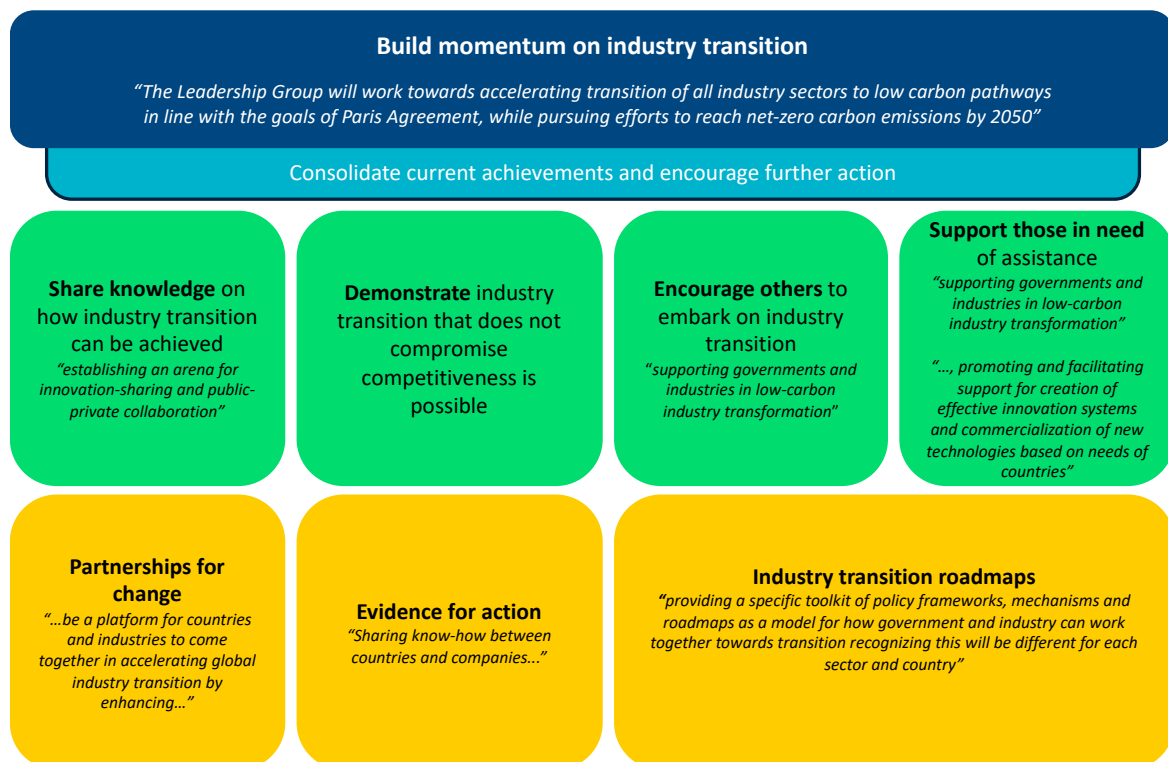
## Theory of change and governance

At the UN Climate Action Summit in New York in September 2019, the Governments of Sweden and India launched the Leadership Group for Industry Transition. The Leadership Group is a group of countries, companies and other actors who are:

- Committed to action to achieve the Paris Agreement
- Subscribed to the notion that all sectors of industry can and must progress on low carbon pathways, while pursuing efforts to reach net-zero carbon emissions by mid-century
- Dedicated to international and public-private collaboration that demonstrates feasibility of net-zero pathways, and spurs others to accelerated action and increasing ambition

### LeadIT theory of change

LeadIT's Theory of Change set out in the diagram below. It is based on the insight that the industry transition stands a greater chance of success if the public and private sectors work in partnership. Leadership Group interventions are designed to provide knowledge and platforms for these partnerships to act. We work along three impact pathways: Partnerships for Change; Evidence for Action; Industry Transition Roadmaps.



*Note: Text in quotation marks in the theory of change below are taken from LeadIT's original concept note and two Ministerial statements (from Jun 2020 and Dec 2020).*

## Partnerships for Change

Providing an arena for public-private collaboration, establishing positive ambition loops and building synergies with other key initiatives, such as Mission Innovation and the Mission Possible Platform. Activities comprise:

- Leadership summits
- Industry transition dialogues
- Stakeholder engagement to spur enabling environment for industry transitions (e.g. with finance sector)
- Membership communication
- External communication, including a platform to share best practice and guidance on the industry transition

## Evidence for Action

Carrying out analysis and putting forward the evidence to improve collective understanding and provide recommendations on opportunities and challenges in industry transitions. This draws on a range of knowledge and data on industry transitions, including global examples of industry transitions and key policy and industry levers to facilitate and manage transitions. Activities include:

- Industry Transition Tracker – an online interactive data visualization gathering and comparing industry transition roadmaps from around the world
- LeadIT briefs on selected industry transition topics

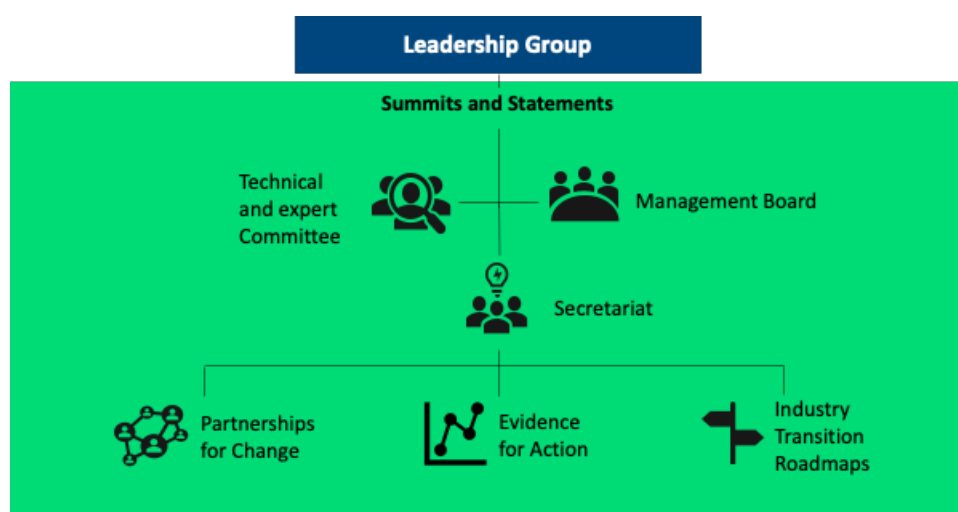
## Industry transition roadmaps

Supporting governments and industries to co-produce stakeholder-led pathways to achieving low-carbon industry transformation. Roadmaps answer the question: What are the ingredients required to implement the Paris Agreement and get this sector and value chain on a path to net-zero emissions by 2050? Activities include:

- Gap analysis of industry transition potential in developing countries
- Roadmapping guidance document and online interactive tool
- Engagement and support to roadmapping processes in developing countries
- Capacity development activities on industry transition

## Governance

The governance structure of LeadIT is set out in the diagram below.



The Management Board has responsibility for deciding on the workplan and budget of the Leadership Group Secretariat and approving new company members according to transparent criteria set out in the concept note. The Management Board is made up of institutional representation from Sweden, India and the World Economic Forum (WEF) and meets monthly. The Head of Secretariat attends the Management Board meetings in an ex officio capacity.

An Technical and Expert Committee, with members drawn from all Leadership Group members, provides expert and technical advice to the Management Board regarding hot topics, key challenges, knowledge gaps and upcoming windows of opportunities. This Committee meets on 3-4 times a year, and members may be called on for advice at other times.

The Secretariat of the Leadership Group is hosted by SEI, which is an international institute headquartered in Stockholm with centres around the world (Bangkok, Colombia, Estonia, Nairobi, UK, US). The Secretariat is responsible for managing the three workstreams of the Leadership Group and reports directly to the Management Board. Leadership Group members engage with the Management Board through one or two high-level events every year.